Date Created:	November 19, 2012
Drafted by:	Terry Crain, Mental Health, Chemical Abuse and Dependency Services
	Division, Department of Community and human Services
Sponsors:	
Attachments:	A. Recovery and Resiliency-Oriented Behavioral Health Services Plan 2012-2017

1 ..title

2 AN ORDINANCE adopting a framework for behavioral 3 health services in King County, amending Ordinance 15327, Section 3, and K.C.C. 2.43.005, Ordinance 15327, 4 5 Section 5, K.C.C. 2.43.025 and adding a new section to 6 K.C.C. chapter 2.43 7 ..body STATEMENT OF FACTS: 8 9 1. The World Health Organization reported in 2004 that the United States has the highest annual prevalence rate of twenty-six percent mental illness 10 among a comparison group of fourteen developing and developed 11 countries. 12 13 2. According to the 65th World Health Assembly held in May 2012, adolescents are perceived as a healthy age group, yet an estimated twenty 14 15 percent of them experience a mental health problem. Depression is the 16 main cause of worldwide disability among adolescents, and suicide is the second most common cause of death among young people. 17 3. In the King County results of the statewide 2010 Healthy Youth Survey, 18 19 twenty-four percent of eighth graders, twenty-seven percent of tenth 20 graders and twenty-six percent of twelfth graders self-reported feeling

21	depressed. Poor mental health is strongly related to other health conditions
22	and affects development outcomes in young people, including lower
23	educational achievements, substance abuse, violence, and poor
24	reproductive and sexual health.
25	4. According to the 2009 federal Substance Abuse and Mental Health
26	Services Administration's National Survey on Drug Use and Health, 23.5
27	million people aged twelve or older needed treatment for illicit drug or
28	alcohol abuse problem. Only 2.6 million, or eleven percent, of those who
29	needed treatment, received it at a specialty facility.
30	5. States adopting recovery concepts as the guiding policy for their
31	behavioral health systems include Texas, Vermont, Nebraska,
32	Massachusetts, Delaware, California, New York, Ohio, Pennsylvania and
33	Wisconsin. The recovery approach is also guiding services in New
34	Zealand, Australia, Israel, the United Kingdom, and the Republic of
35	Ireland, among other countries.
36	6. In August 2010, using guidance from behavioral health leaders and
37	behavioral health system consumers in recovery, the Substance Abuse and
38	Mental Health Services Administration ("SAMHSA") defined recovery as:
39	"A process of change through which individuals improve their health and
40	wellness, live a self-directed life, and strive to reach their full potential."
41	7. Additionally, SAMHSA delineates four major dimensions that support a
42	life in recovery which a recovery and resiliency oriented behavioral health
43	system should include:

Health: overcoming or managing one's disease(s) as well as living in a 44 physically and emotionally healthy way; 45 **Home:** a stable and safe place to live; 46 47 **Purpose:** meaningful daily activities, such as a job, school, volunteerism, family caretaking, or creative endeavors, and the independence, income 48 and resources to participate in society; and 49 **Community:** relationships and social networks that provide support, 50 friendship, love, and hope. 51 8. A recovery and resiliency oriented behavioral health system must be 52 trauma-informed. Multiple studies have demonstrated strong links 53 between trauma, substance abuse, and mental illness. People with histories 54 55 of trauma are more likely to face homelessness, addiction and mental illness, placing them at further risk for victimization and trauma. 56 Homelessness, substance abuse and mental illness are outcomes of, and 57 58 risk factors for, future trauma. 9. The values, principles and goals of a trauma-informed, recovery and 59 resiliency oriented framework fit well within the vision, mission, 60 principles, and goals of the King County Strategic Plan: Working 61 Together for One King County. The vision statement of the Strategic Plan 62 states: "A diverse and dynamic community with a healthy economy and 63 environment where all people and businesses have an opportunity to 64 thrive." The mission statement goes on to state: "King County government 65 66 provides fiscally responsible, quality-driven local and regional services for

67	healthy, safe, and vibrant communities." The explicit purpose of a
68	recovery and resiliency oriented behavioral health system is to assist
69	people to thrive by providing quality services with a focus on health,
70	safety and connection to community.
71	10. In 2000, King County recognized the desirability of moving beyond
72	maintenance as a goal and adopted Ordinance 13974, establishing
73	recovery as the goal, defining recovery and requiring reporting of client
74	progress for working age adults based on definitions of dependent, less
75	dependent and recovered and outcomes related to housing stability and
76	employment.
77	11. Ordinance 13974 was adopted early in the process of development of
78	the recovery model and was based on a limited understanding of the
79	concepts of recovery, without the benefit of research on best practices and
80	the experience of other systems in providing successful transition and
81	limited only to working age adults.
82	12. The Washington State Legislature amended the Community Mental
83	Health Services Act, chapter 71.24 RCW, to include recovery concepts in
84	2005.
85	13. In 2005, the council adopted Ordinance 15327, which approved a
86	recovery plan that included an implementation plan for the period of 2005-
87	2010.

14. The goals of the 2005 recovery plan have been achieved.

88

89	15. While much progress has been made, the five year recovery plan for
90	mental health was the first stage in changing to a recovery and resiliency
91	oriented behavioral health system that includes recovery for both mental
92	illness and substance use disorder.
93	BE IT ORDAINED BY THE COUNCIL OF KING COUNTY:
94	SECTION 1. Ordinance 15327, Section 3, and K.C.C. 2.43.005 are each hereby
95	amended to read as follows:
96	((A. The goal of the mental health system is to promote recovery of normal
97	functioning and participation in family and community life for persons with serious and
98	persistent mental illness.
99	B. For the purposes of this chapter, "recovery" means a process whereby an
100	individual not only achieves management of their symptoms but regains or develops
101	sufficient skills and autonomy to enable the individual to live, work, learn and participate
102	fully in the community in an age appropriate manner. "Recovery" means a way of living a
103	satisfying, hopeful and contributing life, even with illness caused limitations.
104	C. In order to succeed in promoting recovery for persons in need in King County,
105	the mental health service system shall transform itself from one based on the goals and
106	principles of community support and maintenance to one based on the goals and principles
107	of recovery and resilience. The mental health system shall, therefore, strive to:
108	1. Reach out to and engage persons at-risk due to serious, disabling mental illness;
109	2. Focus on the whole person, including strengths, capabilities, latent abilities and
110	aspirations, not just symptoms and pathologies;
111	3. Reduce the stigma experienced by people with mental illness;

112	4. Develop treatment goals and service plans based on mutual respect for the
113	consumer's aspirations and capabilities and the provider's knowledge, skills and assets.
114	5. Help people with serious mental illness develop personal understanding and
115	control of their symptoms.
116	6. Pursue activities in the larger community, rather than the clinical setting, to
117	foster full integration in the community;
118	7. Help persons with serious mental illness develop or restore normal life roles and
119	functions, by:
120	a. focusing on family and school for children;
121	b. establishing and maintaining a household, work and peer support systems for
122	adults; and
123	e. continuing community and social involvement for seniors;
124	8. Develop and involve natural supports, including peer, family and community
125	support;
126	9. Employ recovering persons in the service system;
127	10. Collaborate with other services and systems to improve results and reduce
128	costs by coordinating and integrating services whenever appropriate;
129	11. Reduce formal mental health system supports as people recover and build their
130	own natural support systems; and
131	12. Identify and implement best practices, both evidence-based and promising
132	programs, for subsection B. 1. through 11. of this section)). The definitions in this section
133	apply throughout this chapter unless the context clearly requires otherwise.

134	A. "Behavioral health" means mental health and a life free of substance use
135	disorders.
136	B. "Behavioral health system" means those agencies that only provide mental
137	health services, those that only provide substance use disorders treatment, or those
138	agencies that provide both types of services.
139	C. "Recovery" means a process in which an individual achieves management of
140	the individual's symptoms and regains or develops sufficient skills and autonomy to
141	enable the individual to live, work and participate fully in the community.
142	D. "Resiliency" means an innate capacity that empowers people across the life
143	span to successfully meet life's challenges with a sense of self-determination, mastery,
144	and hope.
145	E. "Trauma-informed framework" means an approach to engage an individual
146	with a history of trauma that recognizes the presence of trauma symptoms and
147	acknowledges the impact that trauma has had on the individual's life.
148	NEW SECTION. SECTION 2. There is hereby added to K.C.C. chapter 2.43 a
149	new section to read as follows:
150	A. In order to succeed in promoting resiliency and recovery, the behavioral health
151	service system shall be based on the goals and principles of recovery and resilience
152	within a trauma-informed framework. A trauma-informed, recovery and resiliency
153	focused system offers respect, information, connection and hope.
154	B. The behavioral health system shall:
155	1. Reach out to and engage individuals at-risk due to serious, disabling mental
156	illness, or substance use disorders, or both;

157	2. Focus on the whole person, including strengths, capabilities, latent abilities,
158	and aspirations, rather than symptoms and pathologies;
159	3. Ensure behavioral health is integrated with physical health, including diet,
160	exercise, social activities, and coordination and collaboration with primary care
161	providers;
162	4. Reduce the stigma experienced by people with behavioral health disorders;
163	5. Develop goals and service plans based on mutual respect for the consumer's
164	aspirations and capabilities and the provider's knowledge, skills, and assets;
165	6. Help individuals with serious mental illness, or substance use disorders, or
166	both, to develop personal understanding and control of their symptoms;
167	7. Assist individuals to pursue activities in the community, rather than the
168	clinical setting, to foster full integration in the community;
169	8. Help individuals with serious mental illness or substance use disorders, or
170	both, to develop or restore normal life roles and functions, by:
171	a. focusing on family and the developmental needs of children, including
172	school;
173	b. establishing and maintaining household, work, and peer support systems for
174	adults; and
175	c. continuing community and social involvement for seniors;
176	9. Develop and involve natural support, including peer, family, and community
177	support;
178	10. Employ recovering individuals in the service system as peer support
179	specialists and other positions for which they may qualify;

180	11. Collaborate with other services and systems to improve results and reduce
181	costs by coordinating and integrating services whenever appropriate;
182	12. Reduce formal system supports as individuals recover and build natural
183	support systems; and
184	13. Identify and implement best practices, both evidence-based and promising
185	programs for subsection B.1. through 12. of this section.
186	SECTION 3. Ordinance 15327, Section 4, and K.C.C. 2.43.015 are each hereby
187	amended to read as follows:
188	Adoption and implementation of a recovery plan.
189	A. The Recovery Plan for Mental Health Services dated August 2004, which is
190	Attachment A to this ordinance, is adopted as an overall guide and a five year work
191	program for transforming King County's mental health service system from one based on
192	community support and maintenance to one based on recovery and resilience.
193	B. The department of community and human services, or its successor, shall
194	complete a detailed recovery system implementation plan. The department shall submit,
195	by June 2007, an ordinance to the council for approval of the plan. The plan shall result
196	from completion of work described in Phase I of the Recovery Plan for Mental Health
197	Services and shall include:
198	1. A progress report on developing a shared vision of recovery concepts and
199	principles at all levels in the system;
200	2. Identification and analysis of best practices and promising practices for
201	replication in such areas as outreach and engagement, assessment and case planning,
202	medication and symptom management, housing, employment, peer support, consumer

203	involvement in service planning and provision and collaboration and integration of
204	services with other key systems, including housing and homeless intervention, substance
205	abuse treatment and recovery services, employment and employment training and
206	criminal justice;
207	3. Assessment of existing services, resources, reimbursement and contract
208	models in light of best practices to identify needed service, resource alignment and
209	modifications to the reimbursement and contracting model. In addition, this assessment
210	shall identify any county, state and federal restrictions that pose obstacles to full
211	implementation of the recovery model;
212	4. Strategies, goals, action steps and timelines for implementing the identified
213	system changes necessary to achieve a fully recovery oriented service system;
214	5. Defined outcome and other appropriate performance measures; and
215	6. The system for monitoring, evaluating and reporting progress in
216	implementation of the recovery model.
217	The Recovery and Resiliency-Oriented Behavioral Health Services Plan 2012-
218	2017 dated June 2012, which is Attachment A to this ordinance, is adopted as an overall
219	guide and a five-year work program for transforming King County's behavioral health
220	system from one based on community support and maintenance to one based on
221	recovery and resiliency.
222	SECTION 4. Ordinance 15327, Section 5, and K.C.C. 2.43.025 are each hereby
223	amended to read as follows:
224	A. ((_Subsequent to the council's approval of the detailed implementation plan

required in K.C.C. 2.43.015.B, t)) The mental health, chemical abuse and dependency

225

services division, or its successor, shall provide to the council an annual written progress report. The report shall describe progress in implementing the recovery and ((shall contain detailed information on programs, budgets and outcome and other performance measures.

Twenty three copies of the report shall be filed with the clerk of the council for distribution to all members of the law, justice and human services committee, or its successor and the committee's lead staff and to all members of the regional policy committee, or its successor, and the committee's lead staff.)) resiliency model and shall include:

- 1. The status of strategies, goals, action steps, and timelines for implementing the identified system changes necessary to achieve a fully recovery and resiliency oriented service system;
  - 2. Detailed information on programs and activities; and

- 3. Outcomes and other appropriate performance measures.
- B. The report shall be filed in the form of a paper original and an electronic copy to the clerk of the council, who shall retain the original and provide an electronic copy of the report to all councilmembers, all members of the regional policy committee, the council chief of staff, and the lead staff for the council's law, justice, health and human services committee or its successor, and for the regional policy committee, or its successor.